



YSSC Evaluation of Activities and Outcomes

Presented to:
Yukon Salmon Sub-
Committee 2021
Pre-season Meeting

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Introduction

Context - November 29, 2019 letter –
Yukon Salmon Sub-Committee (YSSC)
to Minister of Fisheries and Oceans
Canada (DFO)

- Request to increase YSSC core funding.



Introduction (cont.)

February 21, 2020 DFO Minister's response:

- YSSC (and YFWMB) funding to be reviewed through UFA Implementation Review (2022-24); and,
- In advance of UFA Implementation Review, DFO to undertake evaluation of YSSC activities and associated outcomes.

Introduction (cont.)

- DFO retained dedicated YSSC evaluation coordinator and independent consultant to coordinate evaluation.
- Evaluation did not include:
Examination of success in achieving YSSC's mandated responsibilities,
Data accuracy, Gaps or funding adequacy



Objective of Evaluation

- Assess YSSC's mandated responsibilities outlined in the UFA and compare those against deliverables achieved under existing funding level and associated expenditures.

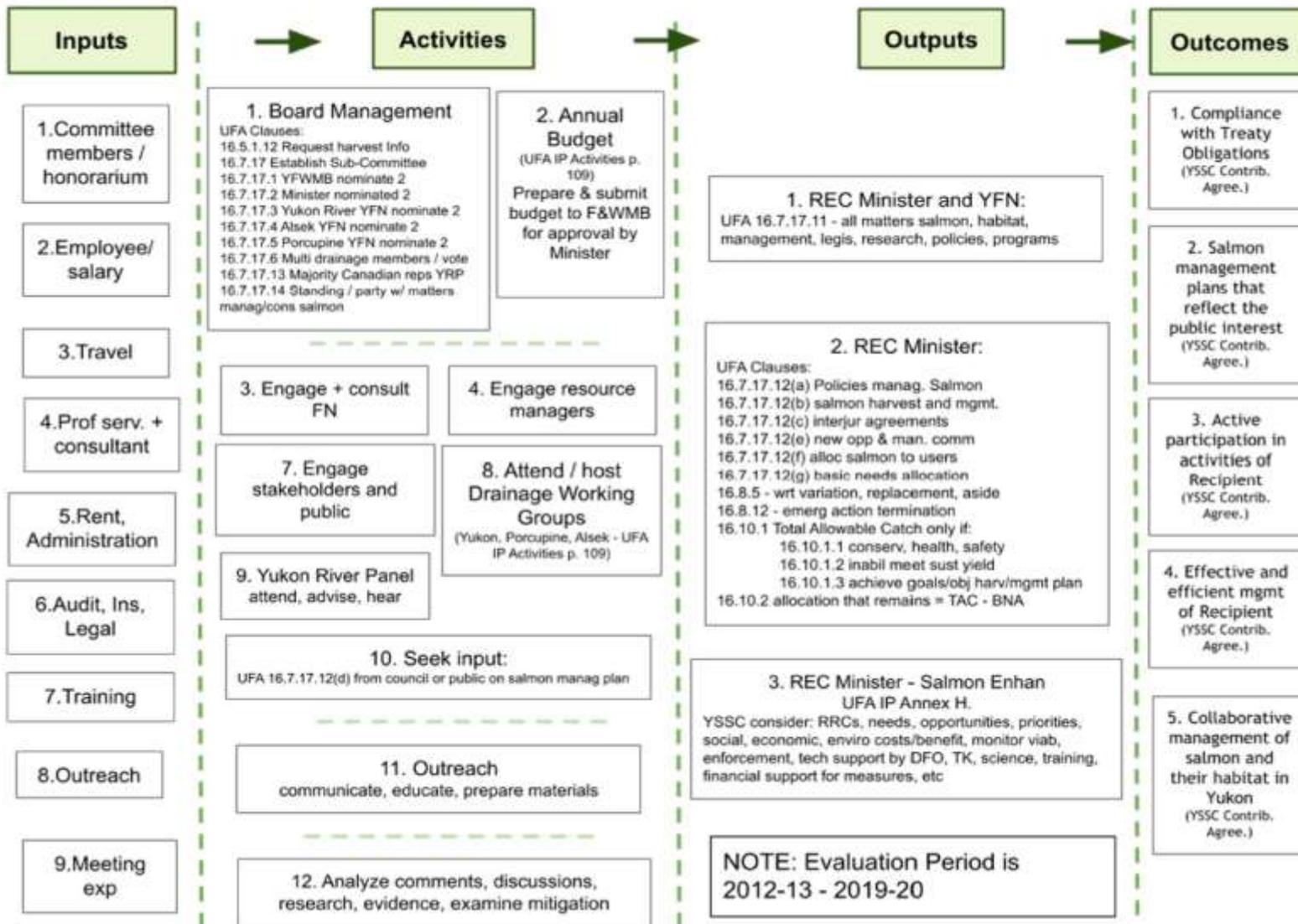


Examine YSSC Activities and Outcomes

- Process – explore and determine whether activities were implemented as planned
- 48 YSSC mandate elements (UFA and UFA IP) summarized
- Developed logic model (input, activity, output)
- YSSC accomplishing what is set out in the Contribution Agreement



Figure 1 - YSSC Logic Model, depicting the YSSC mandate as a function of activities, outputs, and outcomes.





Examine YSSC Activities and Outcomes (Cont.):

- Efficiency - cost per activity or outcome
- costs from YSSC Final Reports could easily be assigned to contribution agreement activities rather than to the UFA
- More data / details required to evaluate fully



Examine YSSC Activities and Outcomes (Cont.):

- Effectiveness – Outcomes delivered/achieved – their impact
 - not possible to fully evaluate this decisively due to lack of detail in annual reports
 - in general, YSSC's delivery of recommendation aligned with it's mandate



Summary of Observations:

- YSSC plans, takes action, makes recommendations and reports on numerous activities every year
- Reporting could be enhanced by:
 - Showing how activities lead to outcomes, and
 - Showing how efficient and effective the organization is in conducting it's work



Recommendations:

1. The YSSC should consider developing a description (i.e. logic diagram) which illustrates and describes how it integrates its mandate, activities, outputs, and outcomes to better demonstrate the connections between what it does and what it achieves. This would assist in describing where resources are allocated, how these lead to outcomes, which activities and associated outcomes are left without resources, and how additional resources could be used to address potential gaps identified by the Parties.

Recommendations:

2. The YSSC undertakes many activities within its broad mandate. However there are many aspects to its mandate for which it has not allocated resources and activities. The YSSC should consider articulating what activities and outcomes it is not undertaking on an annual basis and the reasons why it is not. This would provide additional transparency about the YSSC's priority setting approach and may help the discussion of resourcing the YSSC.

2. The YSSC should provide information on the quality (effectiveness) and quantity (frequency) of outcomes as a component of annual reporting. This approach would enable for improved evaluation of efficiency and effectiveness of YSSC activities.

Recommendations:

4. The YSSC should refer to the specific UFA or UFA IP clause(s) when providing a recommendation to the responsible Party(ies) and when reporting on outcomes. This approach would enable the YSSC to its mandated authority and assist recipients of recommendations with understanding the UFA or UFA IP authority and context of the recommendation.

5. The YSSC should identify the elements of its mandate (specifically, UFA and UFAIP clauses) which the YSSC was requested or required to deliver on in a particular year but were unable to do so. In addition, the reasons why a component(s) of the mandate were not delivered on should be included. The identification of aspects of the mandate the YSSC was unable to deliver could assist with evaluating potential improvements or enhancements to YSSC activities.



Recommendations:

6. The YSSC should consider engaging the relevant Party(ies) to develop a performance monitoring framework or equivalent tool to enable for report on effectiveness of work.

7. The YSSC should seek input from the relevant Party(ies) on planned activities, outputs, and outcomes in order to confirm the relevance of its work. This approach would enable the YSSC to effectively fulfil its function as the main instrument of salmon management by providing recommendations to Ministers of the Government of Canada, the Government of Yukon and to Yukon First Nations on legislation, policy and plans relevant to salmon and their habitats in Yukon.